

Skills, Economy and Growth Scrutiny Commission

All Members of the Skills, Economy and Growth Scrutiny Commission are requested to attend the meeting of the Commission to be held as follows:

Wednesday 13 December 2023

7.00 pm

Council Chamber, Hackney Town Hall, Mare Street, London E8 1EA

The press and public are welcome to join this meeting remotely via this link:

Main - <https://youtube.com/live/XOJKwWe3Q6c>

If you wish to attend please give notice and note the guidance below.

Back up - <https://youtube.com/live/eZD8nH118Mg>

Dawn Carter-McDonald
Interim Chief Executive, London Borough of Hackney

Contact:
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Members: Cllr Polly Billington (Chair), Cllr Clare Potter (Vice-Chair),
Cllr Gilbert Smyth, Cllr Jon Narcross, Cllr Fliss Premru,
Cllr Jessica Webb, Cllr Joe Walker, Cllr Claudia Turbet-Delof and
Cllr Penny Wrout

Agenda

ALL MEETINGS ARE OPEN TO THE PUBLIC

- 1 Apologies for Absence**
- 2 Urgent Items / Order of Business**
- 3 Declarations of Interest**
- 4 Levelling Up Funding (19:05 - 20:05)** (Pages 9 - 42)
- 5 UK Share Prosperity Funding (20:05 - 20:50)** (Pages 43 - 44)
- 6 Minutes of Previous Meeting (20:50 - 20:55)** (Pages 45 - 46)

- 7 **Skills, Economy and Growth Scrutiny Commission** (Pages 47 - 56)
Work Programme 2023/24 (20:55 - 21:05)
- 8 **Any Other Business**

Access and Information

Public Involvement and Recording

Public Attendance at the Town Hall for Meetings

Scrutiny meetings are held in public, rather than being public meetings. This means that whilst residents and press are welcome to attend, they can only ask questions at the discretion of the Chair. For further information relating to public access to information, please see Part 4 of the council's constitution, available at <https://hackney.gov.uk/council-business> or by contacting Governance Services (020 8356 3503)

Following the lifting of all Covid-19 restrictions by the Government and the Council updating its assessment of access to its buildings, the Town Hall is now open to the public and members of the public may attend meetings of the Council.

We recognise, however, that you may find it more convenient to observe the meeting via the live-stream facility, the link for which appears on the agenda front sheet.

We would ask that if you have either tested positive for Covid-19 or have any symptoms that you do not attend the meeting, but rather use the livestream facility. If this applies and you are attending the meeting to ask a question, make a deputation or present a petition then you may contact the Officer named at the beginning of the agenda and they will be able to make arrangements for the Chair of the meeting to ask the question, make the deputation or present the petition on your behalf.

The Council will continue to ensure that access to our meetings is in line with any Covid-19 restrictions that may be in force from time to time and also in line with public health advice. The latest general advice can be found here - <https://hackney.gov.uk/coronavirus-support>

Rights of Press and Public to Report on Meetings

Where a meeting of the Council and its committees are open to the public, the press and public are welcome to report on meetings of the Council and its committees, through any audio, visual or written methods and may use digital and social media providing they do not disturb the conduct of the meeting and providing that the person reporting or providing the commentary is present at the meeting.

Those wishing to film, photograph or audio record a meeting are asked to notify the Council's Monitoring Officer by noon on the day of the meeting, if possible, or any time prior to the start of the meeting or notify the Chair at the start of the meeting.

The Monitoring Officer, or the Chair of the meeting, may designate a set area from which all recording must take place at a meeting.

The Council will endeavour to provide reasonable space and seating to view, hear and record the meeting. If those intending to record a meeting require any other reasonable facilities, notice should be given to the Monitoring Officer in advance of the meeting and will only be provided if practicable to do so.

The Chair shall have discretion to regulate the behaviour of all those present recording a meeting in the interests of the efficient conduct of the meeting. Anyone acting in a disruptive manner may be required by the Chair to cease recording or may be excluded from the meeting.

Disruptive behaviour may include moving from any designated recording area; causing excessive noise; intrusive lighting; interrupting the meeting; or filming members of the public who have asked not to be filmed.

All those visually recording a meeting are requested to only focus on recording Councillors, officers and the public who are directly involved in the conduct of the meeting. The Chair of the meeting will ask any members of the public present if they have objections to being visually recorded. Those visually recording a meeting are asked to respect the wishes of those who do not wish to be filmed or photographed. Failure by someone recording a meeting to respect the wishes of those who do not wish to be filmed and photographed may result in the Chair instructing them to cease recording or in their exclusion from the meeting.

If a meeting passes a motion to exclude the press and public then in order to consider confidential or exempt information, all recording must cease, and all recording equipment must be removed from the meeting. The press and public are not permitted to use any means which might enable them to see or hear the proceedings whilst they are excluded from a meeting and confidential or exempt information is under consideration.

Providing oral commentary during a meeting is not permitted.

Advice to Members on Declaring Interests

Advice to Members on Declaring Interests

Hackney Council's Code of Conduct applies to all Members of the Council, the Mayor and co-opted Members.

This note is intended to provide general guidance for Members on declaring interests. However, you may need to obtain specific advice on whether you have an interest in a particular matter. If you need advice, you can contact:

- Director of Legal, Democratic and Electoral Services
- the Legal Adviser to the Committee; or
- Governance Services.

If at all possible, you should try to identify any potential interest you may have before the meeting so that you and the person you ask for advice can fully consider all the circumstances before reaching a conclusion on what action you should take.

You will have a disclosable pecuniary interest in a matter if it:

- i. relates to an interest that you have already registered in Parts A and C of the Register of Pecuniary Interests of you or your spouse/civil partner, or anyone living with you as if they were your spouse/civil partner;
- ii. relates to an interest that should be registered in Parts A and C of the Register of Pecuniary Interests of your spouse/civil partner, or anyone living with you as if they were your spouse/civil partner, but you have not yet done so; or
- iii. affects your well-being or financial position or that of your spouse/civil partner, or anyone living with you as if they were your spouse/civil partner.

If you have a disclosable pecuniary interest in an item on the agenda you must:

- i. Declare the existence and nature of the interest (in relation to the relevant agenda item) as soon as it becomes apparent to you (subject to the rules regarding sensitive interests).
- ii. You must leave the meeting when the item in which you have an interest is being discussed. You cannot stay in the meeting whilst discussion of the item takes place, and you cannot vote on the matter. In addition, you must not seek to improperly influence the decision.
- iii. If you have, however, obtained dispensation from the Monitoring Officer or Standards Committee you may remain in the meeting and participate in the meeting. If dispensation has been granted it will stipulate the extent of your

involvement, such as whether you can only be present to make representations, provide evidence or whether you are able to fully participate and vote on the matter in which you have a pecuniary interest.

Do you have any other non-pecuniary interest on any matter on the agenda which is being considered at the meeting?

You will have 'other non-pecuniary interest' in a matter if:

- i. It relates to an external body that you have been appointed to as a Member or in another capacity; or
- ii. It relates to an organisation or individual which you have actively engaged in supporting.

If you have other non-pecuniary interest in an item on the agenda you must:

- i. Declare the existence and nature of the interest (in relation to the relevant agenda item) as soon as it becomes apparent to you.
- ii. You may remain in the meeting, participate in any discussion or vote provided that contractual, financial, consent, permission or licence matters are not under consideration relating to the item in which you have an interest.
- iii. If you have an interest in a contractual, financial, consent, permission, or licence matter under consideration, you must leave the meeting unless you have obtained a dispensation from the Monitoring Officer or Standards Committee. You cannot stay in the meeting whilst discussion of the item takes place, and you cannot vote on the matter. In addition, you must not seek to improperly influence the decision. Where members of the public are allowed to make representations, or to give evidence or answer questions about the matter you may, with the permission of the meeting, speak on a matter then leave the meeting. Once you have finished making your representation, you must leave the meeting whilst the matter is being discussed.
- iv. If you have been granted dispensation, in accordance with the Council's dispensation procedure you may remain in the meeting. If dispensation has been granted it will stipulate the extent of your involvement, such as whether you can only be present to make representations, provide evidence or whether you are able to fully participate and vote on the matter in which you have a non-pecuniary interest.

Further Information

Advice can be obtained from Dawn Carter-McDonald, Director of Legal, Democratic and Electoral Services via email dawn.carter-mcdonald@hackney.gov.uk

Getting to the Town Hall

For a map of how to find the Town Hall, please visit the council's website <http://www.hackney.gov.uk/contact-us.htm> or contact the Overview and Scrutiny Officer using the details provided on the front cover of this agenda.

Accessibility

There are public toilets available, with wheelchair access, on the ground floor of the Town Hall.

Induction loop facilities are available in the Assembly Halls and the Council Chamber. Access for people with mobility difficulties can be obtained through the ramp on the side to the main Town Hall entrance.

Further Information about the Commission

If you would like any more information about the Scrutiny Commission, including the membership details, meeting dates and previous reviews, please visit the website or use this QR Code (accessible via phone or tablet 'app')
[Skills, Economy and Growth Scrutiny Commission](#)



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<p>Skills Economy and Growth Scrutiny Commission</p> <p>13th December 2023</p> <p>Item 4 – Levelling Up</p>	<p>Item No</p> <p>4</p>
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Outline

Background

The Levelling Up Fund was announced in November 2020 as part of the [2020 Spending Review](#). The purpose of this funding was to invest in “local infrastructure that has a visible impact on people and their communities and will support economic recovery.” The Fund is worth £4.8 billion. Levelling up’ is a government-wide approach to reduce geographical inequality in a broad range of economic and social measures across the UK.

The first two funding rounds have focused on three investment themes – transport projects, town centre and high street regeneration and cultural investment. The areas funded were determined by an index ranking local authorities on a scale of 1 to 3, with those ranked 1 considered most in need. The ranking system was based on three criteria:

- need for economic recovery and growth.
- need for improved transport connectivity.
- need for regeneration.

The second round of the Levelling Up Fund was announced in the [2022 Spring Statement](#). 529 bids were submitted, of which 111 were successful, with a total value of £2.1 billion.

In relation to the 2 rounds of funding a total of 834 bids were submitted, of which 216 were successful. 156 awards were made to local authorities in England, with a value of £3.0 billion, 78% of all funding awarded. Awards made to Scotland, Wales and Northern Ireland across both rounds have a combined value of £798 million.

Local authorities were eligible to submit at least one bid, up to a value of £20 million. In round 2 Hackney successfully secured a bid for just over £19 million for renovating public spaces in Hackney Central e.g., Town Hall Square, new creative workspace and Hackney Central Library.

Purpose

This item is to review the Council’s plans for the £19 million funding / investment and spend for Hackney Central (HC).

The information will cover:

1. Hackney Central regeneration
2. Community engagement- identified challenges and priorities in Hackney Central
3. The LUF programme - aims, outputs and outcomes
4. Community involvement in the LUF programme and LUF project delivery.

Report in the agenda:

To support this discussion the following presentation was provided for background information.

- Presentation Levelling Up Fund.

Invited Attendees**London Borough of Hackney**

- **Councillor Guy Nicholson** Deputy Mayor and Cabinet Member for Delivery, Inclusive Economy & Regeneration
- **Suzanne Johnson**, Assistant Director - Regeneration and Economic Development
- **Robert Offord**, Area Regeneration Manager.

Action

The Commission is asked to note the presentations and ask questions.

Skills, Economy and Growth Scrutiny Commission

13th December 2023

Item 1 - Levelling up Fund

Item 2 - UK Shared Prosperity Fund

Item 1: Levelling Up Fund (LUF)

What we'll cover today

1. Hackney Central regeneration
2. Community engagement- identified challenges and priorities in Hackney Central
3. The LUF programme - aims, outputs and outcomes
4. Community involvement in the LUF programme and LUF project delivery

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Hackney Central - Regeneration



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- Major town centre and the civic and cultural heart of the borough with busy high street, heritage assets and evening economy
- Relatively deprived area of the borough, and London (employment, education, health, income, crime, living environment, barriers to housing) *Source: Indices of Multiple Deprivation 2019*. Hackney Central is a designated Regeneration Area in the London Plan
- Several underutilised Council owned sites allocated for development of new homes and jobs in the Council's Local Plan alongside area wide policies for Hackney Central.
- Opportunity to link regeneration with a fairer and a more inclusive economy via the creation of new affordable homes, workspace, jobs, transport improvements, community infrastructure and facilities, improved town centre and public realm etc
- A [Town Centre Strategy](#) (adopted in April 2023) sets out how the Council and its partners will address the identified challenges and act on on the opportunities. The strategy was co-designed with residents and stakeholders
- A clear delivery plan for Hackney Central identifying projects and proposals to be taken forward
- Monitoring the impact and outcomes for the area and its residents and businesses

Hackney Central - Engagement



- Hackney Central Conversation (2019-2021)
- Moving Around Hackney Central engagement (2019-2020)
- Town Centre Strategy engagement (2021-2023)
- Libraries Consultation (2021-2022)
- Hackney Central Community Panel (2021-on going)

Hackney Central - Engagement



Hackney Central Conversation (2019-2021)

- 2,000+ of responses; via online portal, 121 conversations and drop-in sessions as well as public events
- Highlighted issues and challenges in Hackney Central (inc. local economy, community safety and transport)
- The Conversation is continuing via the Town Centre Strategy delivery and the Community Panel to deepen our understanding of the challenges faced in the area, and develop shared solutions
- Issues highlighted in the Conversation have formed the basis for direct actions/delivery in the TCS

Moving Around Hackney Central (2019-2020)

- A transport focused offshoot of the wider Hackney Central Conversation
- Highlighted particular local concerns on highway safety, air quality and severance caused by main roads/dangerous junctions

Hackney Central - Engagement



Town Centre Strategy (2021-2023)

- Diverse engagement inputs to ensure that the vision and projects were guided by the views and priorities of stakeholders.
- This included over 1,176 total points of contact over 4 weeks via
 - 1-2-1 conversations,
 - co-delivered neighbourhood events and
 - online surveys

Libraries Consultation (2021-2022)

- An extensive libraries conversation from July 2021 about library services and what improvements could be made. Over 8,500 respondents were engaged via surveys, focus groups, schools workshops and interviews

Hackney Community Panel (2021-on going)

- Diverse membership guides the Council's engagement and regeneration work in HC
- Disseminate information and lessons learned to a wider audience
- Space for new ideas and initiatives to be considered



Hackney Central - Engagement



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The following issues and challenges were identified as a result of all of the consultation and engagement:

- Retain heritage and character
- Quality of life and caring about each other
- More greening spaces, trees and planting.
- More amenities for children and young people.
- Addressing sustainability/climate change
- Improve community safety. Drug dealing, anti-social behaviour, street drinking
- Affordability of housing is a key concern
- Highway danger, the narrow pavements, the lack of safe pedestrian crossings, safety concerns for cyclists due to traffic, poor air quality, and the dominance of cars.
- Improved wayfinding and accessibility
- Hackney Central library as an 'unsung hero' and its role in the culture-led regeneration of Hackney Central, the need for space for business start-ups, co-working and meeting space. Addressing inclusion and isolation.

Hackney Central - Engagement



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The following issues and challenges were identified:

- ➔ Retaining heritage and character
- ➔ Quality of life and caring about each other
- ➔ Greening spaces, trees and planting.
 - Amenities for children and young people (*being delivered elsewhere inc. investment in greenspace and leisure facilities*)
- ➔ Addressing sustainability/climate change
- ➔ Community safety. Drug dealing, anti-social behaviour, street drinking
 - Affordability of housing (*being delivered elsewhere inc. investment in Council owned land in HC*)
- ➔ Highway danger, the narrow pavements, the lack of safe pedestrian crossings, safety concerns for cyclists due to traffic, poor air quality, and the dominance of cars.
- ➔ Wayfinding
- ➔ Hackney Central library as an 'unsung hero' and its role in the culture-led regeneration of Hackney Central, the need for space for business start-ups, co-working and meeting space. Addressing inclusion and isolation.



Hackney Central - Town Centre Strategy

Creating Spaces for People to Come Together:

Years 0-2

Town Hall Square Improvements

Residents want public spaces where they feel safe and are protected from the elements. They want spaces that represent and celebrate the wide diversity of Hackney Central, and can play a role in the cultural life of the town, through events like Hackney Carnival or the shared experiences of day to day life. The new public artwork on the Narrow Way and in Town Hall Square, home to the borough's Windrush communities, is representative of the types of inclusive and performed public spaces that Hackney residents told us they wanted.

The Town Hall Square is an important place in the Borough's civic heritage, adjacent to the Grade II Listed Town Hall building, it is the epicentre of Hackney's political representation and home to the Council's administrative offices. The Council is seeking funding for safety, maintenance and environmental improvement works to restore the Town Hall Square as a significant historical and civic asset for the borough. Through working with cultural institutions in Hackney Central, this project will also seek to find more opportunities to use cultural activity to activate the Town Hall Square as a public space for everyone.

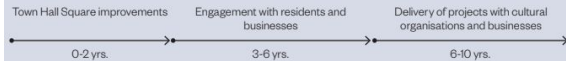


Aldgate public realm by Gillespies
Photo by Gillespies



Windrush sculpture at Hackney Town Hall Sq

Timeline



Town Centre Strategy (2023)

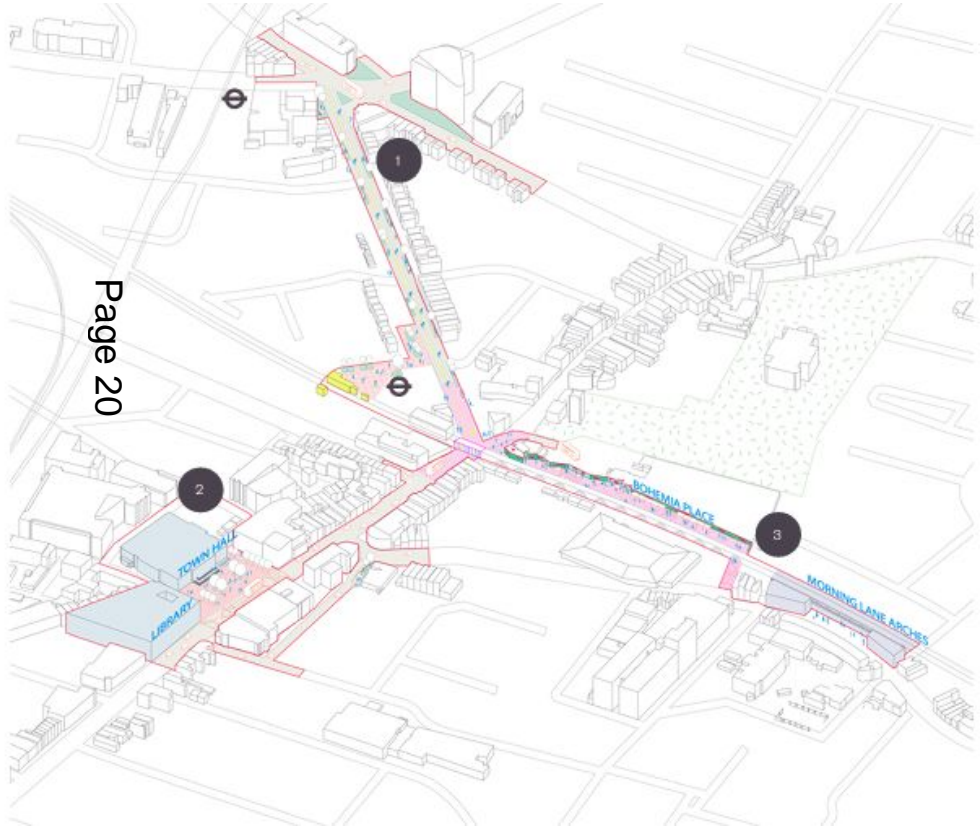
- Mission based approach to regeneration in Hackney Central.
- Sets out key projects for the area as influenced by need, and community input.
- The TCS, and the projects it prioritised, was the basis of the Levelling up Fund application, and was used to support the LUF application.

Levelling Up Fund

- The Department of Levelling Up, Homes and Communities launched round two of the Levelling Up Fund (LUF) in mid 2022.
- The Council made a bid focused on delivering key aspects of the HC TCS, entitled 'Releasing the Potential of Hackney Central'
- [The funder had clear target areas for funding](#), including
 - Regeneration and town centre investment, including action around activation, civic pride and well-being
 - Cultural investment, including in community assets and cultural heritage,
 - Transport investment, including sustainable transport and greening streets.

Hackney Central - Levelling Up Fund proposal

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LUF: 'Releasing the Potential of Hackney Central'

The proposed projects will work holistically to create a more welcoming, accessible, and inclusive town centre area that supports and builds on the existing cultural and community offer, increases footfall and delivers safer public spaces for the community to come together.

- Green and Resilient Hackney Central
- Characterful Hackney Central
- Hackney Central Wellbeing

Total scheme of £21m (of which £19.04m from DLUHC, £2.1m match from public and private sources)

Timeline - Projects to be completed by March 2025 (extension to March 2026, subject to agreement with funder)

*LUF funding is 100% capital fund i.e physical spaces and places to be improved, not revenue funding i.e service delivery

Hackney Central - LUF

Green and Resilient Hackney Central - c.£14m

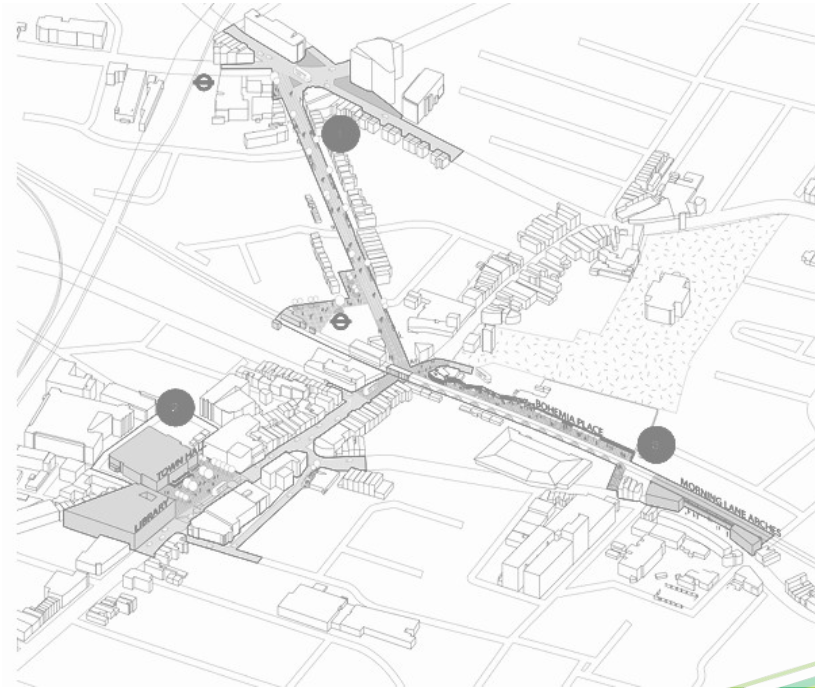
- Focus on delivering **health benefits** through improved air quality and improved highway safety supporting new active travel
- Supporting **environmental resilience** through tree planting and sustainable drainage

Characterful Hackney Central - c.£6m

- Focus on addressing **access to culture**, addressing issues of **digital exclusion and isolation** especially in HC's older population
- Investment in public realm, including Town Hall Square, to deliver public spaces that are **more welcoming and representative** of Hackney Central's communities.

Hackney Central Wellbeing - c.£1m

- Focus on **crime and ASB** and supporting the high street, including investment in **vacant and underutilised spaces** in the **town centre**.



Hackney Central - LUF

Green and Resilient Hackney Central - c.£14m

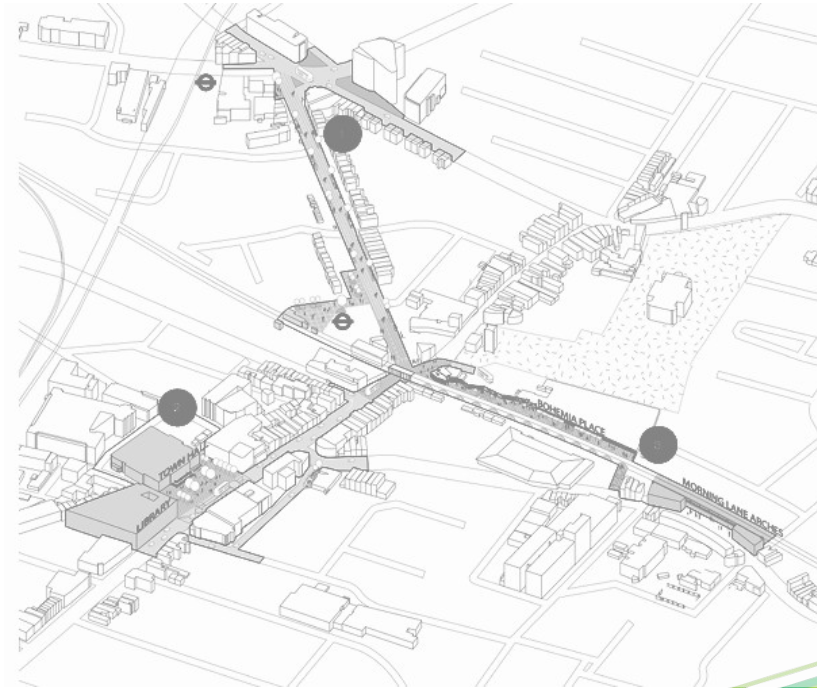
- Green Corridor on Pembury Junction, Amhurst Road and Mare Street
- Hackney Central Station car park sustainable transport hub and greening
- Marvin Street greening

Characterful Hackney Central - c.£6m

- A transformed Town Hall Square
- Investment in Hackney Central Library (inc. digital access)

Hackney Central Wellbeing - c.£1m

- Town centre improvements (inc. safety improvements, wayfinding and activation of underused spaces)



Hackney Central - LUF

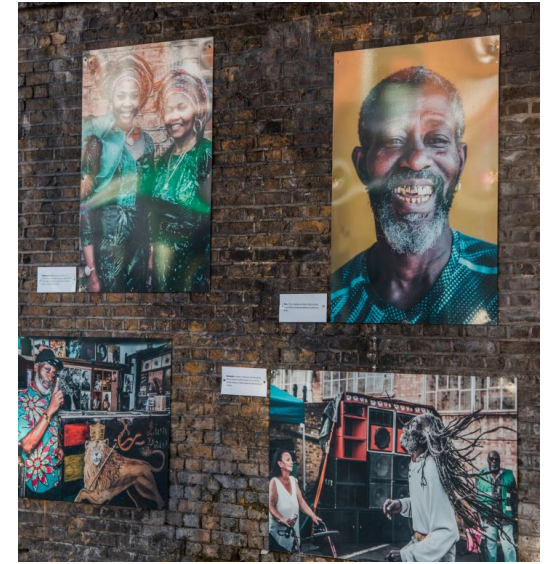
Headline Outputs:

The combined interventions will deliver

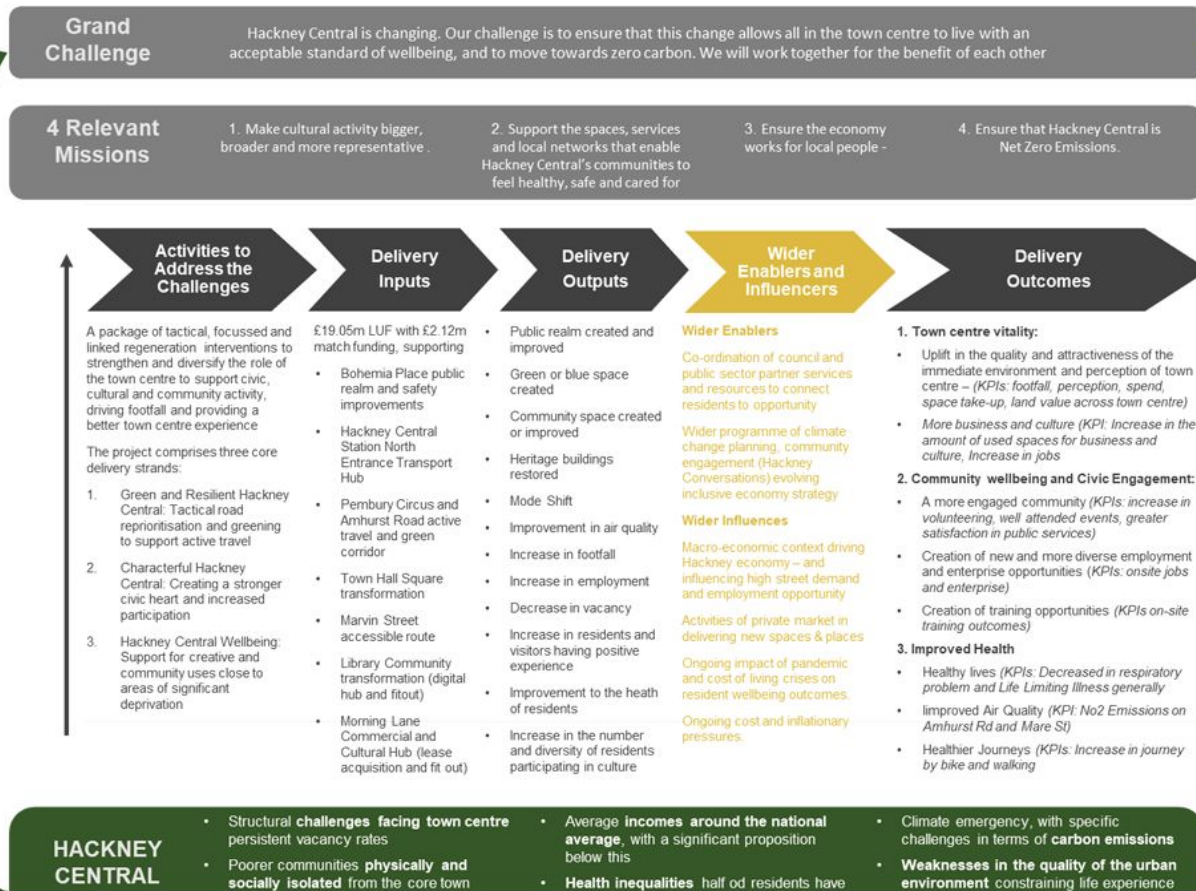
- over 20,000 sqm of improved public realm including the iconic Town Hall Square,
- over 1,600sqm new creative/commercial workspace, and
- transform resident's access to digital inclusion through investment in Hackney Central Library.

Headline Outcomes:

- Increase in in cycle/pedestrian movement in the town centre
- Increased air quality
- Decrease in vacancy rates in the town centre
- Increased number of cultural events, visitors/audience members to cultural venues and total visitor spend at cultural venues
- Increase in resident satisfaction with their local area as a place to live
- Increased climate resilience
- Reduced management cost of public realm



Hackney Central - LUF Theory of Change



LUF- Community engagement and involvement

Objectives for community engagement and involvement in LUF:

- **Build on existing knowledge**, respect the time and ideas people have already shared.
- **Gain a deeper understanding of lived experience** in Hackney Central from multiple perspectives to enable projects to address locally identified issues.
- **Lower barriers to engagement**, through coordinated action.
- **Target seldom heard voices** in Hackney Central, including those less likely to engage with online or other engagement forums. We are working with the Hackney Central Community Panel to expand our reach of engagement.
- **Be honest and transparent**, about scope for engagement and adaptation
- **Continuously reflect, learn and improve.**

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LUF- Community engagement and involvement

Communications, engagement, awareness raising and reach:

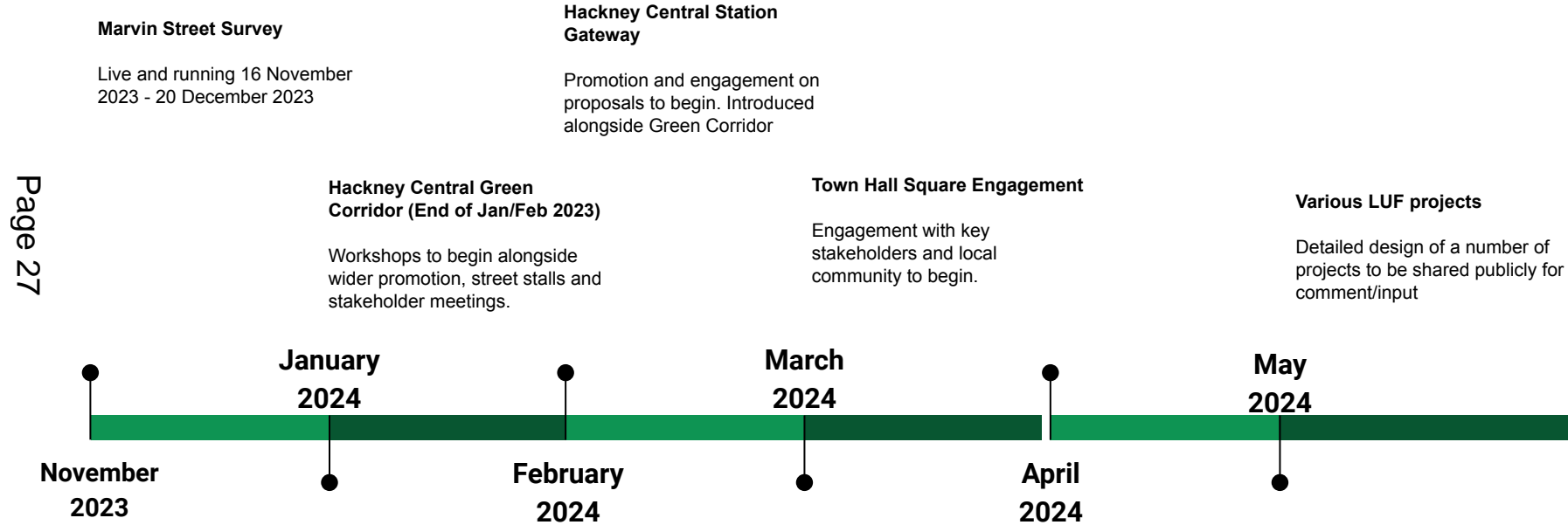
- [Webpage](#) and [project page \(example\)](#)
- Public event in Town Hall Square- September 2023
- Winter warmer event- 7th December 2023

● [Social media campaign](#)
(example Project) **Marvin Street: a first step to a greener Hackney Central**
(November-December 2023)

- [Love Hackney feature](#) (120,000 distribution)
- [Social media](#) (18,852 reach)
- [Enewsletter](#), 1,056 subscribers, 60% opens, 10% clicks.
- Direct mailing and physical signage

LUF - Community engagement and involvement

Next 6 months:



LUF- Community engagement and involvement

Project specific engagement plan (example):

- Healthy Streets Community Surveys
- In-person workshops (January - February 2024)
 - Co-design workshops to be run in early 2024 to discuss the detail of the public realm enhancements etc.
- Direct Reach Out to Key Groups
 - Personal outreach to key groups
 - Participation in key meetings (TRA meetings, community group meetings) to discuss the outcomes of the workshops
- Market Stall:
 - A central information hub with displays and project materials.
- Urban Gardening Workshops:
 - Specialised workshops in areas on the fringe of the Green Corridor.
- Community Events:
 - Participation in or creation of local events.
- On-Street Signage:
 - Banners and posters to visually showcase the project's potential changes and invite further feedback.

Item 2: UK SPF

What we'll cover today

1. Background to the UK Shared Prosperity Fund
2. LB Hackney allocations for each theme
3. What we will deliver:
 - a. Supporting Local Businesses
 - b. Communities and Place
4. Approach to the Business Support Programme
5. London-wide UK SPF funding plans

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UK Shared prosperity Fund

Background to UK SPF

- The UK Shared Prosperity Fund (UK SPF) was launched in April 2022. Post-Brexit it replaces EU Structural and Investment funds (ESIF) in the UK focussing on national priorities.
- UK SPF aims to reduce inequalities between communities within the government's levelling up agenda.
- London was allocated a total of £185m UK SPF for 2022-25 - this was lower than equivalent ESIF allocations that averaged £90m a year. The GLA, as the regional body, manage the allocation.
- The GLA decided to allocate £78m directly to London boroughs to deliver on their thematic priorities of:
 - Supporting Local Businesses: To enable places to fund interventions that support local businesses to thrive, innovate and grow.
 - Community and Place: To enable places to invest to restore their community spaces and relationships and create the foundations for economic development at the neighbourhood level.
 - People and Skills: Employment support for the economically inactive, NEETs and for those needing basic life/career skills
- The GLA held back the remainder of the funding so they could continue to fund a number of existing GLA entities and programmes such as London and Partners, the Business Hub and Wayfinder (now Grow Local London) plus their own £30m pan-London business support programme

UK Shared Prosperity Fund

What this meant for us in Hackney

- We had to define and now deliver our local UK SPF programme based on our £1.8m direct allocation:
 - Supporting Local Businesses: £441k
 - Communities & Place: £1.36m
 - People and Skills: £870k (managed separately for spend in 2024-25 and still being finalised)
- We need(ed) to influence sub-regional bids to the £30m GLA managed business support programme then support the outreach and comms for delivery of these two programmes that were successful:
 - £1.4m for supporting social business in the broad health and life sciences sector (delivery across seven CLF boroughs)
 - £1.4m future industries demonstrator hosted by SHIFT on the Olympic Park (delivery across the four Olympic boroughs)
- Contact and influence the local outreach of the organisations delivering the 20 other successful programmes (managed by the GLA with circa £22m value) that could benefit Hackney businesses
- We need to proactively engage at a senior officer and political level with the GLA to influence their thinking and planning for the next round of UK SPF which is due to go live on 1st April 2025

UK Shared Prosperity Fund

GLA Funding requirements for Supporting Local Businesses

- In line with GLA guidance, their priorities and local priorities we proposed and agreed the following

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Workstream (UKSPF: SLB)		Outputs (Businesses receiving min 3hrs support)	Original funding guideline
1	Resilience support and advice on surviving the "cost crisis": - one general workstream - one workstream targeting hospitality, arts, creative, retail and manufacturing sectors.	60	£63k
2	Pump-priming and capacity building - for local organisations that represent/support local social and/or independent businesses.	20	£71k
3	Start-up and scale-up advice and training - for founders/ owners of socially focussed businesses that are rooted in local communities.	25	£158k
4	Local level support and advice on transitioning to net zero - including planning alternatives and reduced energy consumption.	80	£121k
5	Creation of self-sustaining business peer support networks - a legacy of the targeted local business support provided	35	£28k
UKSPF SLB SUB-TOTAL		220	£442k
Workstream (UKSPF: C&P)		(Number of energy audits completed)	
5	Community level cost crisis	175	£150k
UKSPF C&P SUB-TOTAL		175	£150k

UK Shared Prosperity Fund

GLA Funding requirements

- Supporting Local Business- Funding outputs and outcomes set by GLA and Government:

Table 2: Monitoring Outputs & Outcomes	2023/2024				2024/2025				TOTAL
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	
UKSPF Supporting Local Businesses Outputs									
E23: Number of enterprises receiving non-financial support (numerical value)	0	0	25	40	50	45	45	40	245
E23: Number of enterprises receiving grants (numerical value)	0	0	0	0	0	0	0	0	0
E23: Number of potential entrepreneurs provided assistance to be enterprise ready (numerical value)	0	0	0	10	0	5	5	0	20
UKSPF Communities & Place Outputs									
E9: Number of volunteering opportunities supported (numerical value)			1		1				1
E13: Number of organisations receiving non-financial support (numerical value)			22	22	22	40	40	29	176
UKSPF Supporting Local Businesses Outcomes									
E23: Jobs created (numerical value)	0	0	0	1	5	6	8	8	28
E23: Jobs safeguarded (numerical value)	0	0	0	0	13	16	17	15	61
E23: Number of new enterprises created (numerical value)	0	0	0	0	5	7	6	6	24
E23: Number of enterprises adopting new or improved products or services (numerical value)	0	0	0	0	2	3	2	3	10
UKSPF Communities & Place Outcomes									
E9: Improved engagement numbers (numerical value)			22	22	22	40	40	29	175
E13: Increased take up of energy efficiency measures (numerical value)							30	33	63

UK Shared Prosperity Fund

GLA Funding requirements for Communities & Place:

- LB Hackney allocated £1.36m (£910k capital and £440k revenue)
- Mainly capital funding focused on investment that enhances physical, social and cultural infrastructure and access to amenities.
- Projects identified based on their link with above investment objectives, community engagement has identified a need for the project, an identified need for funding, and deliverability (i.e we need to ensure we can spend the funding by 31st March 2025)

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Hackney direct allocations for Communities & Place	Delivery timescale	UK SPF Capital	UK SPF Revenue	Total budget
Dalston streets and spaces programme (including Gillett and Dalston squares)	Jun-23 to Mar-25	£430k	£190k	£620k
Hoxton Street upgrade	Jun-23 to Jul-24	£200k	£0k	£468k
Fairchilds Garden open space upgrade	Jun-23 to Sept-23	£290k	£0k	£842k
Woodberry Down cultural strategy and programming	Nov-22 to Mar-25	£0k	£100k	£100k
Community level (businesses) cost crisis support programme (energy efficiency and savings)	Jun-23 to Sept-24	£0k	£150k	£150k

UK Shared Prosperity Fund

The Communities & Place Projects

Summary of Communities and Place Projects	
	1 Dalston streets and spaces programme (Gillet and Dalston Square) - Improve public realm, replace street furniture and sustainable drainage - A series of cultural and themed events to activate the square
Page 35	2 Hoxton Street upgrade - Improve wayfinding, pedestrian flows, cycling infrastructure and green space
	3 Fairchilds Garden open space upgrade - Improve the entrance and five historic elements within the park - Install a new kiosk style cafe for visitors
	4 Woodberry Down cultural strategy and programming - Local engagement, planning and delivery of a series of local cultural events
	5 Community level (businesses) cost crisis support programme (energy efficiency) - Delivering on-site environmental audits to businesses to assess opportunities for energy reduction and savings

UK Shared Prosperity Fund

GLA Funding requirements for Communities & Place

- Outputs and outcomes from government guidance

Intervention	OUTPUTS	TOTAL outputs target
E1	E1: Number of commercial buildings completed or improved (numerical value)	1
	E1: Amount of commercial completed or improved (m2)	16
	E1: Amount of public realm created or improved (m2)	4960
E3	E3: Amount of green or blue space created or improved (m2)	3396
	E3: Number of trees planted (numerical value)	30
E4	E4: Number of Tourism, Culture or heritage assets created or improved (numerical value)	1
E6	E6: Number of local events or activities supported (numerical value)	25
	E6: Number of volunteering opportunities supported (numerical value)	50
E9	E9: Number of volunteering opportunities supported (numerical value)	72
E13	E13: Number of organisations receiving non-financial support (numerical value)	176
	E13: Number of households receiving support (numerical value)	

Intervention	OUTCOMES
E1	E1: Jobs created (numerical value)
	E1: Jobs safeguarded (numerical value)
E3	E3: Increased visitor numbers (numerical value)
	E3: Increased use of cycleways or paths (numerical value)
E4	E4: Improved perceived/ experienced accessibility (numerical value)
	E4: Improved perception of facilities/amenities (numerical value)
E6	E6: Increased footfall (numerical value)
E9	E9: Improved engagement numbers (numerical value)
E13	E13: Increased take up of energy efficiency measures (numerical value)

Hackney business support programme



- Assembled £628k (not just UKSPF) for the Hackney business support programme-known as Impact
- October 2023 to March 2025
- Will deliver/provide advisory support for 220+ businesses over 18 months
- Deliver three cycles of business support that build on learning from each cycle
- One round of small grants for business to purchase low energy items to help decarbonise
- Continue support for socially orientated businesses
- Improve the business support ecosystem- link to associated research
- Use the local delivery organisations to extend outreach
- Use learning from our programme to influence partners on future programmes

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UK Shared Prosperity Fund



Hackney business support programme (October 2023 to March 2025)

- Issues:
 - Hospitality and retail still struggling due to double impact of higher costs and lower consumer spend
 - Businesses mostly want grants but often they mean subsidy or a cash injection
 - In many cases is little awareness of, and commitment to, the climate change agenda from small businesses
 - Our local business support ecosystem needs strengthening
 - Our business demographic is predominately “mini-micros” (80% have fewer than five staff)
 - Encouraging more responsible business practices to achieve our wider aims e.g climate change, social give back etc
- Constraints:
 - We have assembled a total of £628k for the 18 month programme but this is still relatively small (we had £2.5m for a similar 18-month programme post-covid)
 - Monitoring guidance inherited from the government guidance- could be more outcomes focussed
 - The GLA approach to running its own £30m scheme (29 programmes) across London continues the fragmented nature of business support provision. Can be difficult to keep track of and navigate.

UK Shared Prosperity Fund



Hackney business support programme (October 2023 to March 2025)

- Opportunities:
 - Good learning from the previous business support programme - build on this
 - Maintaining a flexible approach on how the delivery organisations meet the programme targets
 - Frontloaded activity - including local delivery organisations into a consortium approach to delivering business support
 - Using local delivery organisations should help improve outreach
 - Delivery organisations have made commitment to gather learning from delivery
 - Able to use this funding to help deliver our local priorities on supporting social businesses and test approaches to businesses transitioning to net zero
- Risks:
 - Consortium organisations and delivery organisations working together and meeting prescribed outputs
 - The need to ensure programmes are accessed by a wider range of businesses representing the business community in the borough, and the boroughs diversity
 - There could be low levels of interest given limited grants are available to businesses
 - Wider impact will be limited as grants are not pump-priming local supply chain activity

UK Shared Prosperity Fund

The sub-regional business support picture (October 2023 to March 2025):

- LB Hackney have had input into three bids into the GLA's £30m open call. Two succeeded.
- These two programmes operate sub-regionally and are:
 - Supporting social businesses/organisations in the public health and life sciences sector (£1.4m across seven boroughs).
 - Future industries demonstrator district (the QEOP) (£1.4 across four boroughs but also pump-priming SHIFT as an organisation).
- Both are taking the challenge and response based approach with applicants invited to submit a response to the challenge. The responses are then assessed and those businesses/VCS orgs/individuals progress to the receiving the first stage of business support then potentially a grant to trial their solution.
- Our role is to promote the opportunities locally to maximise applications from Hackney based businesses and organisations.

UK Shared Prosperity Fund

London-wide business support picture (October 2023 to March 2025):

- The GLA managed £30m scheme consists of 29 programmes - many include some grant funding
- 20 programmes at circa £22m total value could be accessible to Hackney based businesses:
 - Four of those 20 include an element of transition to net zero with another two having a specific circular economy focus
 - Four of the 20 have a specific focus on socially focussed business
 - Four of the 20 have a broad innovation focus
 - Three of the 20 are about support elements of the digital economy or to support businesses improve how they use digital technology
 - Four of the 20 cover either supplier of investment readiness with the aim of supporting businesses to scale with two of those targeting support at diverse owners/founders
 - Seven of the 20 feature some element of targeted support for diverse owners
- The GLA's new business "front door" called Grow London Local will provide outreach to and triage local businesses onto those programmes. This is a new approach and as yet untested.
- Separately engaged with some of the business support providers to explore options for local outreach and collaboration in this funding.

Questions and discussion



<p>Skills Economy and Growth Scrutiny Commission</p> <p>13th December 2023</p> <p>Item 5 – UK Shared Prosperity Fund</p>	<p>Item No</p> <p>5</p>
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Outline

Background

The UK Shared Prosperity Fund (UKSPF) is the government’s domestic replacement for the European Structural and Investment Programme (ESIF). This provided local authorities funding for communities, places, businesses, people and skills.

The UKSPF’s aim is to support the UK government’s wider commitment to level up all parts of the UK by delivering on each of the levelling up objectives:

- Boost productivity, pay, jobs and living standards by growing the private sector, especially in those places where they are lagging.
- Spread opportunities and improve public services, especially in those places where they are weakest.
- Restore a sense of community, local pride and belonging, especially in those places where they have been lost.
- Empower local leaders and communities, especially in those places lacking local agency.

Hackney Council has been allocated circa £400k for supporting local businesses and a separate circa £400k to cover skills, training, business development, employability etc.

Purpose

This item is to review how the Council plans to optimise the UK Shared Prosperity Fund to support businesses in the borough.

The information will cover:

1. Background to the UK Shared Prosperity Fund
2. LB Hackney allocations for each theme
3. What LBH will deliver:
 - a. Supporting Local Businesses
 - b. Communities and Place
4. Approach to the Business Support Programme
5. London-wide UK SPF funding plans.

Report in the agenda:

To support this discussion the following presentation was provided for background information.

- Presentation UK Shared Prosperity Fund. ***(please note this presentation is under item 4 in the agenda)***

Invited Attendees

London Borough of Hackney

- **Councillor Guy Nicholson**, Deputy Mayor and Cabinet Member for Delivery, Inclusive Economy & Regeneration
- **Suzanne Johnson**, Assistant Director - Regeneration and Economic Development
- **Michael Toyer**, Economic Development Manager.

Action

The Commission is asked to note the presentations and ask questions.



Skills Economy and Growth Scrutiny Commission 13th December 2023 Item 6 Minutes of the previous meeting and Matters Arising	Item No 6
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OUTLINE

Minutes of the previous meeting are to follow.

ACTION

The Commission is requested to agree the minutes.

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Skills Economy & Growth Scrutiny Commission 13th December 2023 Item 7 - Skills Economy and Growth Scrutiny Work Programme 2023/24	Item No 7
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OUTLINE

Attached is the work programme for the Skills Economy & Growth commission for 2023-24. Please note that this is a working document and regularly updated.

ACTION

The commission members are asked for any comments, amendments or suggestions for the work programme.

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Overview & Scrutiny

Skills, Economy and Growth Scrutiny Commission: Work Plan May 2023 – April 2024

Each agenda will include an updated version of this Scrutiny Commission work programme

Dates	Proposed Item	Directorate and lead officer contact	Description, Comment and Purpose of item
<p>19th June 2023</p> <p>Papers deadline: Thurs 8th June 2023</p>	<p>Sustainability and Licensing</p>	<p>Climate, Homes and Economy</p> <p>Cllr Fajana-Thomas, Cabinet Member for Community Safety and Regulatory Services</p> <p>Group Director Climate, Homes and Economy, Rickardo Hyatt</p> <p>Head of Community Safety, Enforcement and Business Regulation, Gerry McCarthy</p>	<p>Exploration of the potential for the Council to use licensing to prepare and drive behaviour change for local businesses to support the climate action plan objectives and reduce the use of single use plastic.</p>

Dates	Proposed Item	Directorate and lead officer contact	Description, Comment and Purpose of item
	Hackney Markets	Climate, Homes and Economy Directorate Cllr Fajana-Thomas, Cabinet Member for Community Safety and Regulatory Services Group Director Climate, Homes and Economy, Rickardo Hyatt Head of Parking and Markets, Kevin Keady	Update on the performance of Hackney's markets and the Council work to sustain and maintain the borough's Markets during the pandemic and post pandemic.
19th July 2023 Papers deadline: Fri 7 th July 2023	Climate Action Plan - Update on Engagement with Businesses	Climate, Homes and Economy Directorate Cllr Mete Coban, Cabinet Member	A look at the Council's engagement and consultation with local businesses. <ol style="list-style-type: none"> 1. Information about the Council's engagement and consultation with businesses during the climate action plan consultation period. 2. Information about the economic implications of the Climate Action Plan on local businesses and economic growth in Hackney.

Dates	Proposed Item	Directorate and lead officer contact	Description, Comment and Purpose of item
		for Environment and Transport Cllr Guy Nicholson Deputy Mayor for Housing Supply, planning, Culture and Inclusive Economy	
	Working with the Voluntary Sector in Hackney	Chief Executive's Directorate Cllr Kennedy, Cabinet member for Health, Adult Social Care, Voluntary Sector, and Culture. HCVS and other VCS Community Partners	A look at the new ways the Council works with the voluntary sector to build on the learning from the pandemic and how this supports delivery of the Council's Strategic Plan.
18th October 2023	Planning Policy and Heritage Buildings	Climate, Homes and Economy	A look at planning policy and how this supports the council's commitments in the climate action plan. Exploring how local planning policy can support architects to design and retrofit heritage buildings for better energy efficiency e.g. the fabric of buildings and conditions that planning policy could implement.

Dates	Proposed Item	Directorate and lead officer contact	Description, Comment and Purpose of item
Papers deadline: Fri 6 th Oct 2023		Assistant Director Planning & Building Control	
	Bike Hire Affordability and Cycle Storage Facilities	Climate, Homes and Economy Assistant Director Streetscene Assistant Director Parking and Markets Cllr Mete Coban, Cabinet Member for Climate Change, Environment and Transport	A review of the Council's cycle hire scheme and cycle storage facilities in the borough.
	Consultation Process for Low Traffic Neighbourhood scheme implementation	Climate, Homes and Economy Assistant Director Streetscene Assistant Director Parking and Markets Head of Insight and Engagement Cllr Mete Coban, Cabinet Member for Climate	A look at the Council's consultation process in relation to the implementation of LTNs.

Dates	Proposed Item	Directorate and lead officer contact	Description, Comment and Purpose of item
		Change, Environment and Transport	
<p>20th November 2023</p> <p>Papers deadline: Wed 8th Nov 2023</p>	<p>Cabinet Question Time - Cabinet Member for Employment, Human Resources and Equalities.</p>	<p>Cllr Carole Williams, Cabinet member for Employment, Human Resources and Equalities</p> <p>Climate, Homes and Economy Directorate</p> <p>Stephen Haynes, Strategic Director Inclusive Economy, Corporate Policy & New Homes</p> <p>Assistant Director Employment, Skills & Adult Learning</p>	<p>Cabinet Question Time session for the Cabinet Member for Employment, Human Resources and Equalities. Verbal presentation covering:</p> <ul style="list-style-type: none"> • Council's Green Skills and Circular Economy Commission - Update • National / regional challenges impacting the delivery of apprenticeships. • The Council's role in delivering technology training to older residents to build their confidence and ability to access and use the internet. • Work by the Diversity in Tech Commission – Written Update

Dates	Proposed Item	Directorate and lead officer contact	Description, Comment and Purpose of item
	Sustainable Insourcing and Procurement Strategy	Head of Procurement and Energy Cllr Rob Chapman Cabinet Member	Consultation with the Skills, Economy and Growth Scrutiny Commission about the new Sustainable Insourcing and Procurement Strategy.
13th December 2023 Papers deadline: Fri 1 st Dec 2023	Levelling up Fund	Climate, Homes and Economy Directorate Assistant Director Regeneration and Economic Development Economic Development manager Area Regeneration Manager (Hackney Central) Cllr Guy Nicholson, Cabinet Member Cllr Chris Kennedy, Cabinet Member	Levelling Up Funding - A look at the proposals for the £19 million funding / investment and spend for Hackney Central (HC).

Dates	Proposed Item	Directorate and lead officer contact	Description, Comment and Purpose of item
	UK Shared Prosperity Fund	Climate, Homes and Economy Directorate Assistant Director Regeneration and Economic Development Economic Development manager Cllr Guy Nicholson, Cabinet Member	UK Shared Prosperity Fund - A look at how the Council will optimise the UK Shared Prosperity Fund to support businesses in the borough.
17th January 2024 Papers deadline: Fri 5 th Jan 2024	Planning Policy and Heritage Buildings	Climate, Homes and Economy Assistant Director Planning & Building Control Cllr Guy Nicholson Cabinet Member	A look at planning policy and how this supports the council's commitments in the climate action plan. Exploring how local planning policy can support architects to design and retrofit heritage buildings for better energy efficiency e.g., the fabric of buildings and conditions that planning policy could implement.

Dates	Proposed Item	Directorate and lead officer contact	Description, Comment and Purpose of item
	Update on Library Restructure and Library of Things	Climate, Homes and Economy Assistant Director Culture, Libraries and Heritage Cllr Chris Kennedy Cabinet Member	1 year on update on the implementation of the new Library Service staffing restructure. A review of the 'Library of Things' service to consider the long term sustainability of this service.
21st February 2024 Papers deadline: Fri 9 th Feb 2024	Hackney Light and Power	Head of Procurement and Energy	TBC
20th March 2024 Papers deadline: Fri 8 th Mar 2024	Council's Corporate Properties	Director Strategic Property	TBC